

# TAX



AVOIDANCE



AVERSION



EFFICIENCY/OPTIMISATION

TAX

# INTRODUCTION

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## WHAT IS TAX?

- Income Tax
- Product of a tax rate times the taxable income.
- South Africa – residence-based tax system  
i.e. taxed on worldwide income
- Non-residents – taxed on their income  
from a South African source.



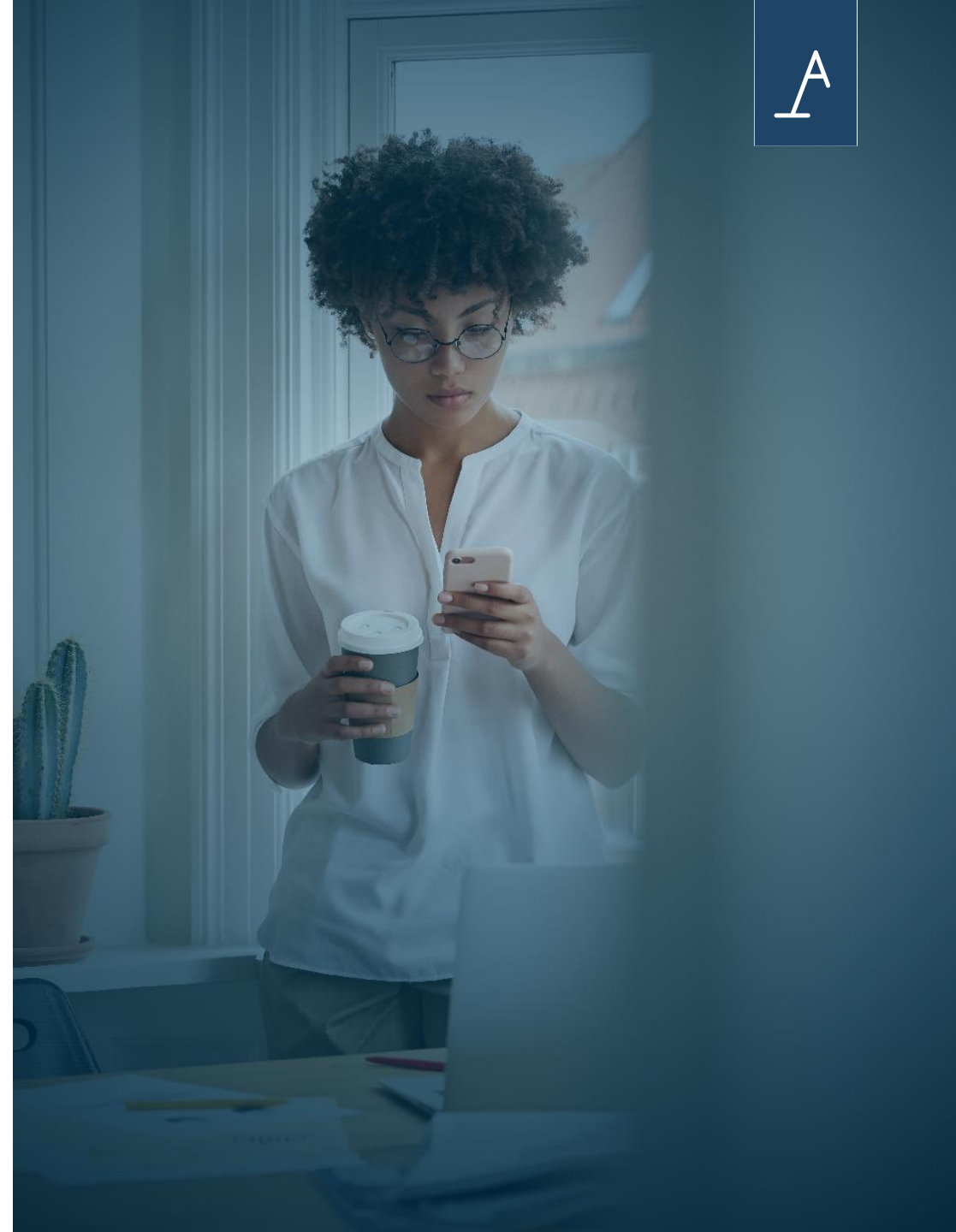
# THE TAXPAYERS

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## DEFINITION OF TAXPAYER

ANYONE receiving income

- NATURAL PERSON
- LEGAL PERSON
- ARRANGEMENT



# TAX RATE OF TAXPAYERS

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- **NATURAL PERSON – SLIDING SCALE**

Tax applied on a sliding scale from 18% to 45%

- **TRUSTS**

Taxed at 45%

- **COMPANIES & CLOSE CORPORATION**

Tax at 27% for year ended on or after 30 March 2023



# THE TAXES

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## DIRECT TAXES

Tax applied on a sliding scale from 18% to 45%

- Remuneration, Gross Income and Normal Tax
- Turnover Tax
- Dividends With-holding Tax
- Donation Tax
- Capital Gains Tax
- With-holding Tax

## DIRECT TAXES

Indirect Tax is imposed on a transaction

- Estate Duty
- Securities Transfer Tax
- VAT
- Transfer Duty



## INDIVIDUAL TAXES

- Income Tax
- Donations tax.
- Tax on interest.
- Estate duty (death taxes).
- Capital gains tax (CGT).

## COMPANY/TRUST TAXES

- Income tax.
- Dividends tax.
- Tax on interest.
- CGT.



# SOCIAL CONTRACT

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Tax paid is used for the broader social good

The provision of basic services including:

- Water
- Sanitation
- Electricity
- Sewerage
- Education
- Health Care
- Securing the borders (army, navy, air force)
- Personal security (policing)
- Affordable, accessible public transport
- Housing
- Social welfare





#YourTaxMatters

[sars.gov.za](https://sars.gov.za)

 **SARS**  
At Your Service



# THE SOAP FAMILY



## DAD – JOE

- 45 years old.
- Business owner.
- R2mn p.a. income.



## SON – JUNIOR

- 19 years old.
- Full-time student



## MOM – SUE

- 40 years old.
- Home executive



## DAUGHTER – KIM

- 13 years old.
- Unemployed



## FAMILY TRUST

- Owns two properties, debt-free.
- Rental income of R240,000 p.a.
- R2mn in cash.



# TAX OPTIMISATION STRATEGIES

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Tax-free investments @ R36,000 p.a.



Retirement annuities (RAs) @ R350,000 p.a. or 27.5%.



Spouse salary.



Vesting of income to trust beneficiaries.



Endowments and structures.



Tax-cognisant asset allocation

# SMART ASSET ALLOCATION





## JOE

- RA: R350,000
- Tax-free investment: R36,000
- Employs Sue – annual salary: R132,068



## SUE

- Annual salary: R132,068
- RA: R36,318



## JUNIOR

- Tax-free investment: R36,000
- Vesting of trust income: R95,750

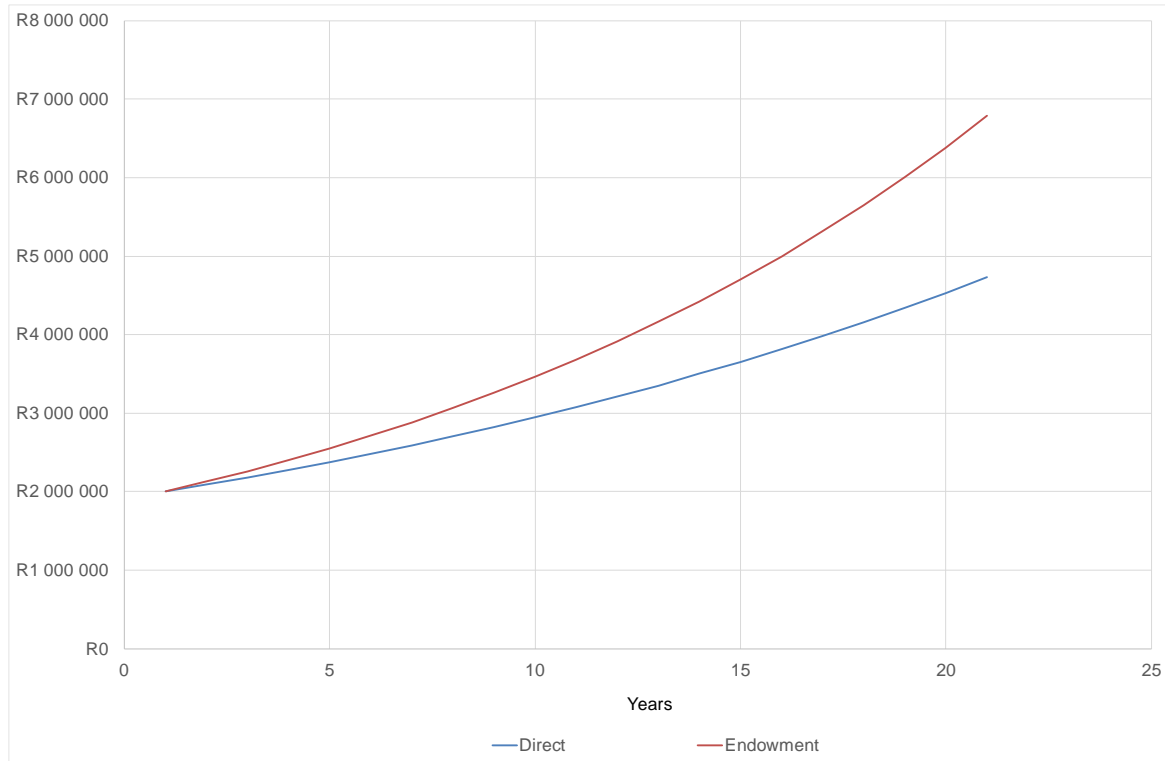


## KIM

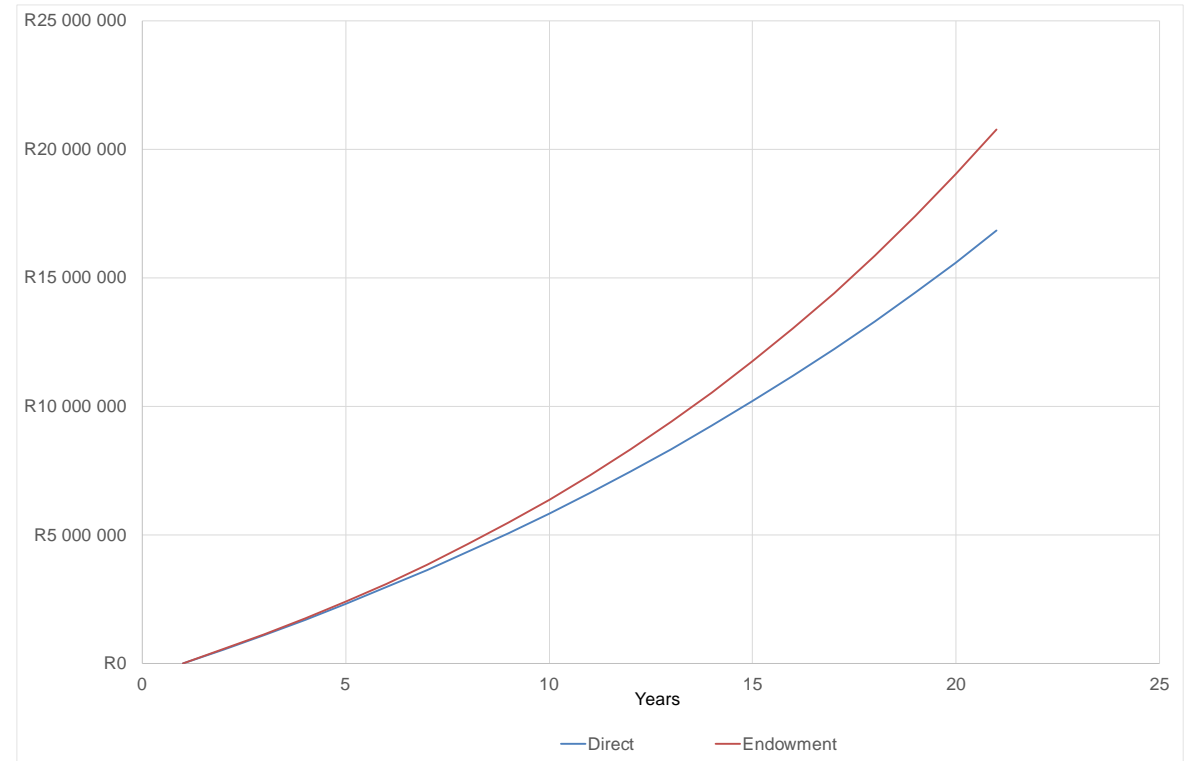
- Tax-free investment: R36,000
- Vesting of trust income: R95,750

ANNUAL  
TAX SAVING

**R126,519**



**Figure 1:** Enhanced return inside trust by using endowment to age 65, R2,055,324



**Figure 2:** Enhanced return using tax-free and RAs to age 65, R 3,957,873

# ENHANCED OUTCOME

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## TRUST ENDOWMENT

R2mn cash @8% growth.

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- Enhanced return of R35,000 p.a. (45%).
- R 2,05mn enhancement at age 65.

## TAX-FREE GROWTH AND RAS

R530,319 p.a. @9% growth.

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- Enhanced return of R21,478 p.a. (82%).
- R 3,95mn enhancement at age 65.

## TOTAL ENHANCED RETURN TO AGE 65

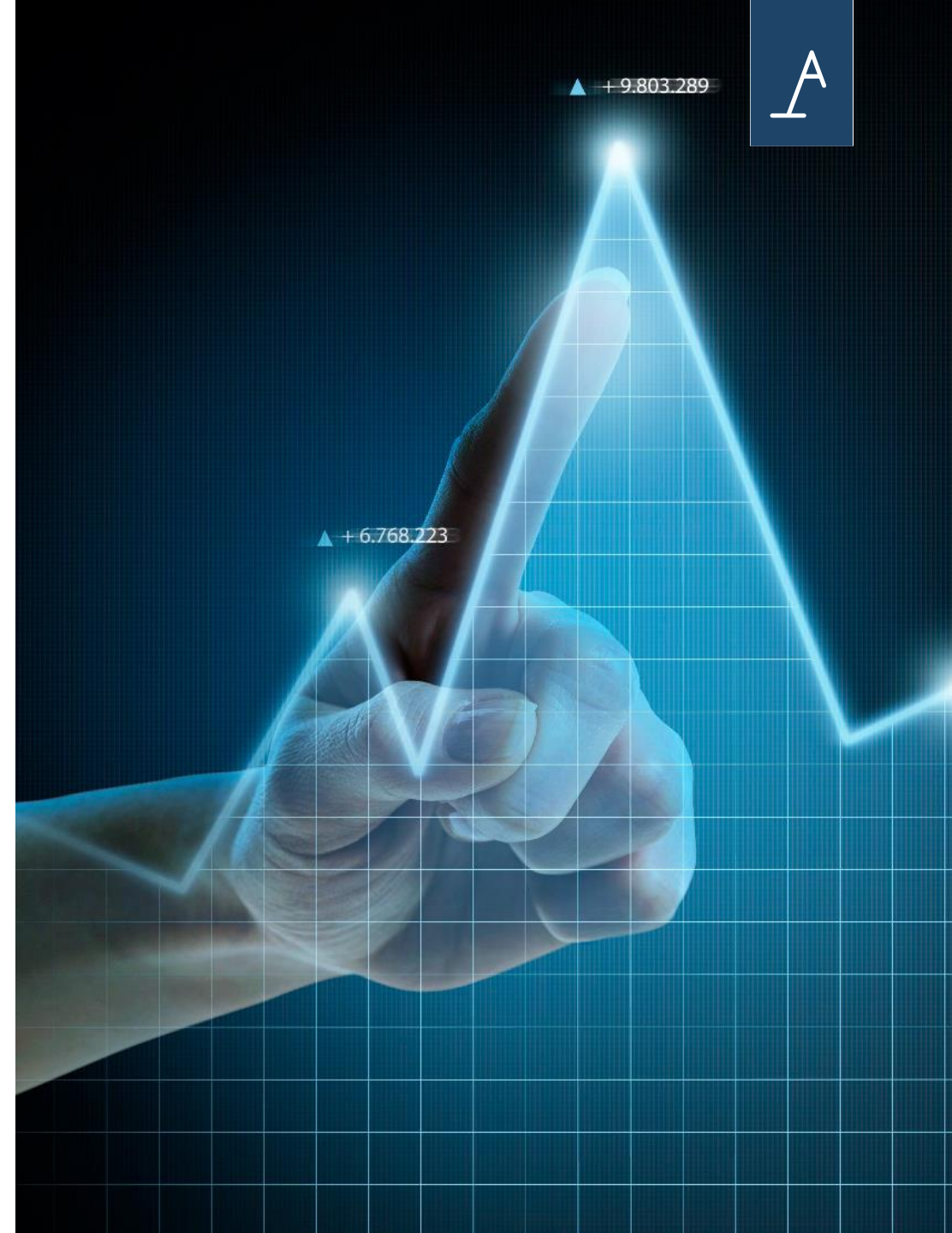
R 6,000,000 enhanced retirement assets.

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# OFFSHORE ROLL-UP FUNDS

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- Roll-up of distributions into capital gain.
- Potential translation of individual income tax at 45% into capital gains at 18%.





# TAX MATTERS









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The risk/return profile of a fund illustrates the amount of risk undertaken by an investor in order to have a high probability of achieving a particular return on an investment over a period of time. The risk/return trade-off tells us that the higher risk gives us the possibility of higher returns. The risk and return profile of the fund is based on the portfolio construction methodology applied in order to achieve a level of return over a period of time. In addition to the risk warnings included elsewhere in this document, it is important to note that there are many other risks associated with investing in collective investment schemes. These can include but are not limited to the following: general market risks (such as general movements in interest rates; external factors [war, natural disasters and such like]; changes to the law and regulatory frameworks; governmental policy changes; global, regional or national economic developments), risks related to a specific security (like the possibility of a company's credit rating being downgraded); and loss in the purchasing power of an investment as a result of an increase in the price of consumer goods (known as inflationary risks). The portfolio may invest in foreign securities. There are potential material risks associated with investing in foreign securities. These include but are not limited to: potential constraints on liquidity and the repatriation of funds, macroeconomic risks, political and social instability, foreign exchange risks, tax risks, settlement risks and potential limitations on the availability of market information, all of which may have an impact on fund performance. In addition, risks associated with investing in emerging markets (which are generally less mature than those in developed markets) include but are not limited to currency risks, the possibility of expropriation, confiscatory taxation or nationalisation of assets and the establishment of foreign exchange controls which may include the suspension of the ability to transfer currency from a given country. Hedge funds use complex hedging strategies that include the use of leverage to increase the exposure of the portfolio beyond the capital that is employed to an investment. Leveraging includes the use of derivatives. Derivatives derive their value from the value of an underlying asset. The use of leveraging within a portfolio involves risk because depending on how the leveraging is structured, the portfolio's losses or gains may be unlimited. Other risks include counterparty risk and liquidity risk. Counterparty risk is the risk that the other party to a transaction may not be able to perform their obligations. Liquidity risk means that during volatile periods, the tradability of certain instruments may be impeded.

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NAVIGATE TAX-SMART INVESTMENT STRATEGIES

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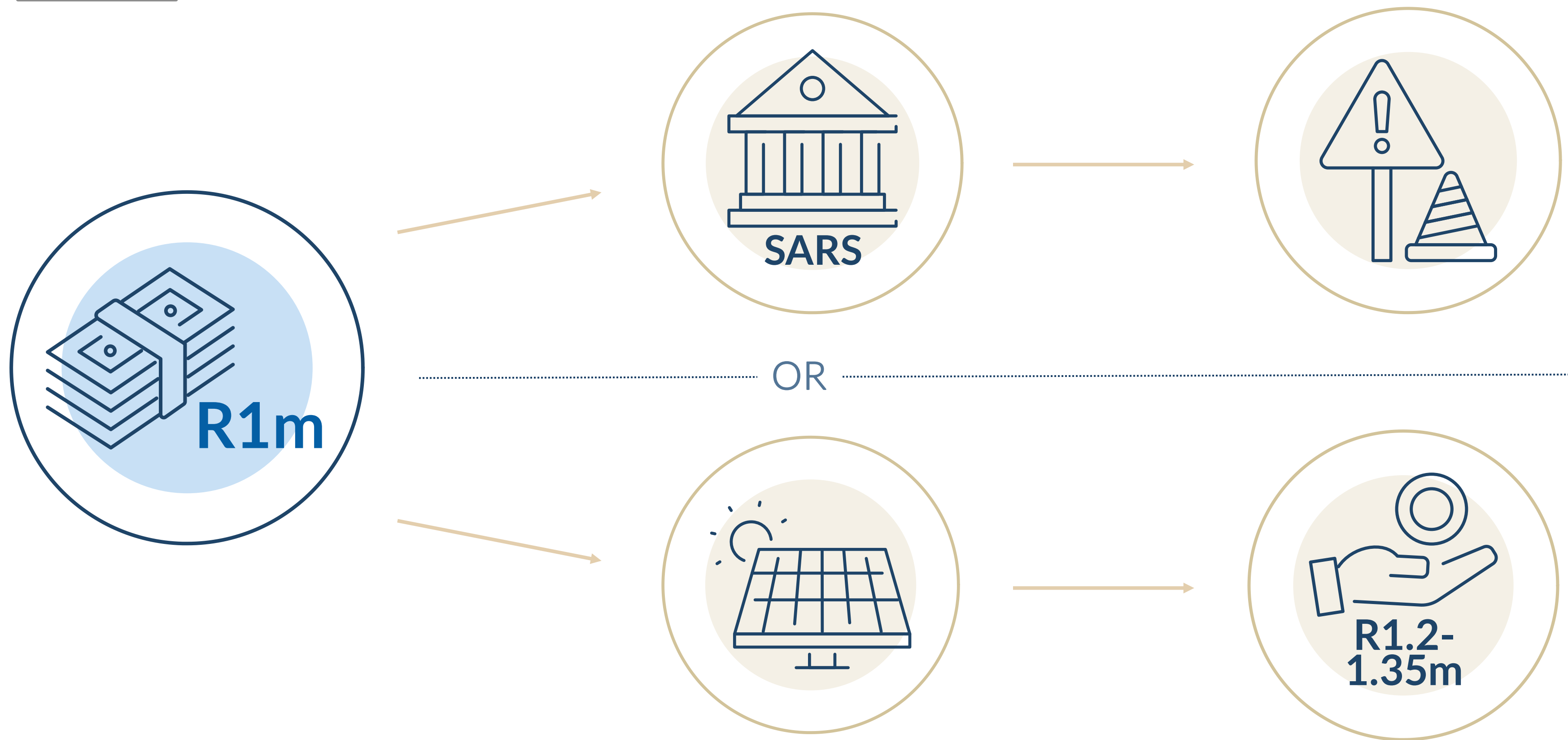
NAVIGATING  
CHANGE

2024

# 12BA DISCUSSION

BY MATTHEW  
NORWOOD-YOUNG

# WHAT IS THE OPPORTUNITY?



# S12BA – ENHANCED ALLOWANCE FOR RENEWABLE ENERGY GENERATION

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S12BA IS AN ENHANCED TAX DEDUCTION ANNOUNCED IN THE 2023 BUDGET SPEECH.

- S12BA allows for a 125% deduction of costs of assets invested into in Year 1.
- The section is in effect for two years, the 2024 and 2025 tax year.
- The investor is required to own the underlying assets.
- Assets disposed prior to 1 March 2026 will result in an increased recoupment of an additional 25% of the assets cost.
- The section was written into law on 22 December 2023.



# TAXPAYER

## TAXABLE INCOME (NO 12BA) – TAX AT 45%

Taxable income: R3.125 MILLION  
 Tax payable: R1.233 MILLION  
 Net income: R1.892 MILLION

Allocation to 12BA: **R1 MILLION\***

## TAXABLE INCOME WITH 12BA – TAX AT 45%

Taxable income: R3.125 MILLION  
 12BA deduction: R3.125 MILLION  
 Taxable income: R0 MILLION

**X 45% = R0 PAYABLE TO SARS**



**SARS**

Debt 60%

**R1.5 MILLION**

Equity 40%

**R1 MILLION**



**Solar assets acquired: R2.5 MILLION**

SECTION 12BA deduction @ 125%

**Tax deduction: R3.125 MILLION**

## ROUGH MATHS

**YIELD** → 15% ON ASSETS, ESCALATING  
 6% P.A.

→ SERVICES & SETTLES DEBT, TAX  
 AND FEES

## CASH RETURN PROFILE

- > First year – receives tax benefit. Approximately 1.2-1.35 times money.
- > Years 1 to 5 – yield earned services and settles debt, taxes, and fees.
- > Year 5 – exit option – pays the remaining debt, resolves taxes, and pays investor cash flow of 55%-60% of original equity.
- > Year 5 – no exit, exchanges solar assets for shares in the solar business.

## TIMELINE







# WHAT MAKES THIS OPPORTUNITY SO ATTRACTIVE?

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THE OPPORTUNITY IS DESIGNED FOR INVESTORS SEEKING THE FOLLOWING:



An investment that provides an attractive upfront tax break.



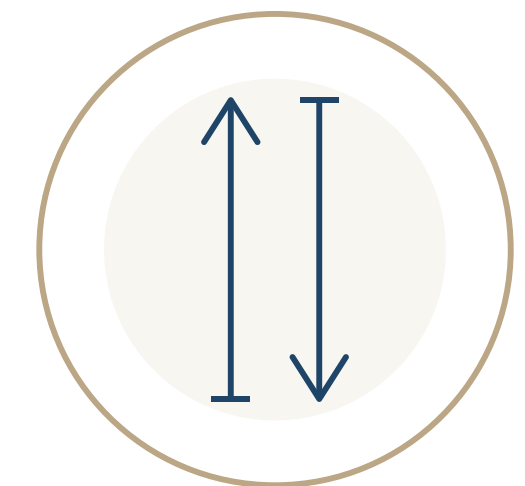
A full return of cash invested within a targeted 2-year period, providing a de-risked investment\*.



Predictable semi-annual contractual cash flows during the investment Period or a facilitated exit structure with no downside.



Investment into green energy-focused projects.



Low investment volatility and correlation relative to traditional investments.

\*Assumes the investor is an individual/trust that pays tax at the maximum marginal tax rate of 45%.

# CLAIMING THE TAX DEDUCTION AND PROCESS

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- > Section 12BA provides for unlimited investment/deduction p.a. for individuals, companies, and trusts. There is a practical limit, which is the investment in projects that have been brought into use and generate electricity.
- > Investors can claim their tax relief by either reducing their estimate of taxable income when submitting provisional tax returns or by obtaining a tax refund through their annual income tax assessment.
- > Since Section 12BA forms part of the normal tax return, it can be used against all forms of income tax, including capital gains tax. Dividend tax is excluded.
- > The 12BA provider will issue the total Section 12BA deduction amount to the investor before the end of the 2024 or 2025 tax year. It must be noted that for some 12BA solutions, the provider will invest in multiple underlying en commandite partnerships. This will create an administration requirement for the investor, as each en commandite partnership will need to be captured in the tax return as a separate investment.



## TAX REPORTING

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### INVESTOR REPORTING

- > **Ad hoc investor updates upon:**
  - > Successful completion of a material transaction.
  - > Successful sale of a transaction.
  - > Any other material event affecting the portfolio.
- > Semi-annual fact sheets providing a general update on the portfolio and performance for the half-year period ending February and August (sent within 30 days);
- > Semi-annual investment statements for the half-year period ending February and August (sent within 30 days) and
- > Tax statements annually based on a February tax year.

NAVIGATE TAX-SMART INVESTMENT STRATEGIES

# INVESTEC LIFE FLEXIBLE PORTFOLIO

TAX

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# INVESTEC LIFE FLEXIBLE PORTFOLIO

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- The Investec Life Flexible Portfolio provides clients with access to a diversified, actively managed and administered multi-asset portfolio (reference portfolio).
- The reference portfolio is contained within a market-related investment policy.
- Minimum investment: R2 million once-off initial investment through an Anchor model portfolio.
- Up to a maximum of 50% exposure to income-targeted investments.
- Total return and roll-up structure until the end of the term (5-year minimum policy term).
- Optional - Capital protection available over the reference portfolio at 0.60% p.a.
- Optional – Gearing capped at a maximum of 50% of the value of the reference portfolio @ prime less 1% (currently).
- Optional – Loan “working capital facility available” against a capital protected structure @ prime less 1 % (currently).
- Access a unique product that is typically not available through investment policies.
- Compound growth.

Within the Investec Life Flexible Portfolio, the Reference Asset Portfolio requires a minimum equity exposure of 50% at all times.

The reference portfolio comprises the Anchor Stable Retail Hedge Fund, a conservatively managed local hedge fund with an exceptional long-term track record, and the Anchor BCI Core Income Fund. We believe that this asset allocation will produce a consistent return above the money market and has a low-to-moderate risk profile. The performance of this reference portfolio will determine the Flexible Portfolio return.

The capital protection can be terminated at any time prior to the end of the Capital Protection Period without any penalties. The Capital Protection Period may vary between 3 and 5 years.

One withdrawal is permitted within the first five years per policy (which cannot exceed the initial investment + 5% compounded annually), after which the policy may be terminated at any time.

# INVESTEC LIFE FLEXIBLE PORTFOLIO – INDIVIDUAL COMPARISON TABLE



| BASIC ASSUMPTIONS                   |                   |
|-------------------------------------|-------------------|
| GENERAL                             |                   |
| <b>Initial Investment</b>           | <b>R5 000 000</b> |
| Per Year Withdrawal                 | 0                 |
| Number of Policies                  | 10                |
| Number of Years                     | 5                 |
| Investec Endowment/FIH cost         | 0.80%             |
| Advice fee                          | 0.25%             |
| Anchor Core Income Fund Return      | 9.30%             |
| Anchor Stable Hedge Fund Return     | 12.00%            |
| <b>Expected Blended Return P.A.</b> | <b>10.40%</b>     |
| Personal CGT                        | 18.00%            |
| Personal Income Tax*                | 40.00%            |
| Endowment/FIH Tax Rate              | 12.00%            |
| <b>Money Market Return</b>          | <b>8.50%</b>      |

\*indicative tax rate used for illustrative purposes

| INITIAL FIVE YEAR PERIOD             |                |                |               |                        |                   |  |
|--------------------------------------|----------------|----------------|---------------|------------------------|-------------------|--|
| INVESTEC ENDOWMENT/FIH               |                |                |               |                        |                   |  |
| Year                                 | Starting value | Capital Growth | Tax on Return | Investec Endowment/FIH | Ending value      |  |
| 1                                    | R5 000 000     | R520 000       | R0            | -R40 000               | R5 480 000        |  |
| 2                                    | R5 480 000     | R569 920       | R0            | -R43 840               | R6 006 080        |  |
| 3                                    | R6 006 080     | R624 632       | R0            | -R48 049               | R6 582 664        |  |
| 4                                    | R6 582 664     | R684 597       | R0            | -R52 661               | R7 214 599        |  |
| 5                                    | R7 214 599     | R750 318       | R0            | -R57 717               | R7 907 201        |  |
| <b>Total Structure Fee</b>           |                |                |               | <b>-R242 267</b>       |                   |  |
| <b>CGT on Withdrawal</b>             |                |                |               |                        | <b>R348 864</b>   |  |
| <b>NAV Post CGT Value in 5 years</b> |                |                |               |                        | <b>R7 558 337</b> |  |

| MONEY MARKET INVESTMENT          |                |                |              |                  |                   |  |
|----------------------------------|----------------|----------------|--------------|------------------|-------------------|--|
| Year                             | Starting value | Capital Growth | Annual Yield | Tax on Yield     | Ending value      |  |
| 1                                | R5 000 000     | R0             | R425 000     | -R170 000        | R5 255 000        |  |
| 2                                | R5 255 000     | R0             | R446 675     | -R178 670        | R5 523 005        |  |
| 3                                | R5 523 005     | R0             | R469 455     | -R187 782        | R5 804 678        |  |
| 4                                | R5 804 678     | R0             | R493 398     | -R197 359        | R6 100 717        |  |
| 5                                | R6 100 717     | R0             | R518 561     | -R207 424        | R6 411 853        |  |
| <b>Total Tax on Yield</b>        |                |                |              | <b>-R941 236</b> |                   |  |
| <b>CGT on Withdrawal</b>         |                |                |              |                  | <b>R0</b>         |  |
| <b>Post CGT Value in 5 years</b> |                |                |              |                  | <b>R6 411 853</b> |  |

|                                 |                   |
|---------------------------------|-------------------|
| <b>Cash Alternative Benefit</b> | <b>R1 146 483</b> |
| <b>% Benefit</b>                | <b>22.9%</b>      |

# INVESTEC LIFE FLEXIBLE PORTFOLIO – COMPANY COMPARISON TABLE



| BASIC ASSUMPTIONS                   |                   |
|-------------------------------------|-------------------|
| GENERAL                             |                   |
| <b>Initial Investment</b>           | <b>R5 000 000</b> |
| Per Year Withdrawal                 | 0                 |
| Number of Policies                  | 10                |
| Number of Years                     | 5                 |
| Investec Endowment/FIH cost         | 0.80%             |
| Advice fee                          | 0.25%             |
| Anchor Core Income Fund             | 9.30%             |
| Anchor Stable Hedge Fund            | 12.00%            |
| <b>Expected Blended Return P.A.</b> | <b>10.40%</b>     |
| Corporate CGT                       | 18.00%            |
| Corporate Income Tax*               | 27.00%            |
| Endowment/FIH Tax Rate              | 22.40%            |
| <b>Money Market Return</b>          | <b>8.50%</b>      |

\*indicative tax rate used for illustrative purposes

| INITIAL FIVE YEAR PERIOD         |                |                |               |                        |                   |
|----------------------------------|----------------|----------------|---------------|------------------------|-------------------|
| INVESTEC ENDOWMENT/FIH           |                |                |               |                        |                   |
| Year                             | Starting value | Capital Growth | Tax on Return | Investec Endowment/FIH | Ending value      |
| 1                                | R5 000 000     | R520 000       | R0            | -R40 000               | R5 480 000        |
| 2                                | R5 480 000     | R569 920       | R0            | -R43 840               | R6 006 080        |
| 3                                | R6 006 080     | R624 632       | R0            | -R48 049               | R6 582 664        |
| 4                                | R6 582 664     | R684 597       | R0            | -R52 661               | R7 214 599        |
| 5                                | R7 214 599     | R750 318       | R0            | -R57 717               | R7 907 201        |
| <b>Total Structure Fee</b>       |                |                |               | <b>-R242 267</b>       |                   |
| <b>CGT on Withdrawal</b>         |                |                |               |                        | <b>R651 213</b>   |
| <b>Post CGT Value in 5 years</b> |                |                |               |                        | <b>R7 255 988</b> |

| MONEY MARKET INVESTMENT          |                |                |              |                  |                   |
|----------------------------------|----------------|----------------|--------------|------------------|-------------------|
| Year                             | Starting value | Capital Growth | Annual Yield | Tax on Yield     | Ending value      |
| 1                                | R5 000 000     | R0             | R425 000     | -R114 750        | R5 310 250        |
| 2                                | R5 310 250     | R0             | R451 371     | -R121 870        | R5 639 751        |
| 3                                | R5 639 751     | R0             | R479 379     | -R129 432        | R5 989 698        |
| 4                                | R5 989 698     | R0             | R509 124     | -R137 464        | R6 361 358        |
| 5                                | R6 361 358     | R0             | R540 715     | -R145 993        | R6 756 081        |
| <b>Total Tax on Yield</b>        |                |                |              | <b>-R649 509</b> |                   |
| <b>CGT on Withdrawal</b>         |                |                |              |                  | <b>R0</b>         |
| <b>Post CGT Value in 5 years</b> |                |                |              |                  | <b>R6 756 081</b> |

|                                 |                 |
|---------------------------------|-----------------|
| <b>Cash alternative benefit</b> | <b>R499 907</b> |
| <b>% Benefit</b>                | <b>10.0%</b>    |

# INVESTEC LIFE FLEXIBLE PORTFOLIO



## Benefits of the Policy

### a. Beneficiaries:

- The investor (policyholder) may appoint a **Beneficiary for Ownership** (natural persons only) meaning that should the investor pass away the Beneficiary for Ownership shall step into his/her shoes and the Policy shall continue.

- The investor may also appoint one or more **Beneficiary/ies for Proceeds** meaning that should the investor pass away and the Beneficiary for Ownership does not take on the Policy, then the investment policy proceeds shall be paid out to the Beneficiary/ies for Proceeds.

### FLEXIBLE PORTFOLIO

- On death of an individual policyholder, if beneficiaries have been nominated, the Policy shall be excluded from the calculation of executor's fees and also from the estate windup process, which can prove lengthy. The Policy or proceeds are transferred directly to the beneficiaries nominated by the policyholder.

- This may prove beneficial should an investor reside in the upper tax brackets.
- The investor is relieved of the tax administration associated with his/her investments as tax calculations, payments and reporting are managed by Investec Life.

### b. Tax Efficiency:

- Per South African legislation, tax shall be applied to the underlying investment within the Policy according to the type of investor.

### c. Creditors:

- The Policy may be excluded from the pool of assets pursuable by an investor's creditors (subject to certain conditions per legislation, for example the Policy must have been held for at least three years).

## Fees and costs

All the fees and costs are calculated and accrued daily and deducted monthly from the Reference Portfolio.

The costs (Hedging Cost, Capital Protection Cost and Gearing Cost) are subject to change over time. Should they change, the investor will be notified by Investec Life.

|   |   |
|---|---|
| <b>Adviser/wealth manager fee</b>   | Represents an ongoing advice fee due from the investor as negotiated with his/her adviser.  |
| <b>Investec Life Policy Administration Fee</b>                            | 0.40% per annum multiplied by the prevailing Reference Portfolio net asset value ("NAV")  |
| <b>Hedging Cost</b>   | 0.40% per annum multiplied by the prevailing Reference Portfolio NAV. This is the cost associated with Investec Life's hedging of the Flexible Portfolio. |
| <b>Capital Protection Cost on the Reference Portfolio (if applicable)</b> | 0.60% per annum multiplied by the value of the Capital Protection.  |
| <b>Gearing Cost on the Reference Portfolio (if applicable)</b>            | Investec Bank Limited's prime lending interest rate less 1.00% per annum.   |

<sup>3</sup> Should the investor request Capital Protection, the approval thereof is at the discretion of Investec Life.

<sup>4</sup> Should the investor request Gearing, the approval thereof is at the discretion of Investec Life.

<sup>5</sup> Arising from the investment policy construct, not from the terms of the Flexible Portfolio as an underlying product.

<sup>6</sup> Barring events which may extend the Restricted Period, per legislation.

## What are the risks of the Investec Life Flexible Portfolio?

01

The investor is exposed to the market risk of the Reference Portfolio as well as the credit risk of both Investec Life (the issuer of the Policy) and the Hedging Party (Investec Bank Limited).

02

The investor may lose some or all of his/her investment should the Reference Portfolio not perform; however the election of Capital Protection may largely mitigate this.

03

The investor may suffer losses as a result of implementing Gearing.

04

Although liquidity is available for the Flexible Portfolio (within the bounds of the Policy liquidity restrictions), the Flexible Portfolio is intended for investors with a long term investment horizon.

05

The Investor is not and will not be the registered or beneficial owner of the reference assets within the Reference Portfolio or any hedge positions in relation thereto.



# THE FIH EQUITY FUNDING SCENARIO



**LISTED EQUITIES**

**LISTED EQUITIES**

Utilize swap technology from listed equity or portfolio of listed equities into the performance of reference asset.

Capital guarantee available on reference asset at 0.6% p.a.

Gearing available subject to approval by Investec.

Exit is either a capital event into cash or taking delivery of equivalent value of initial listed equity or portfolio.

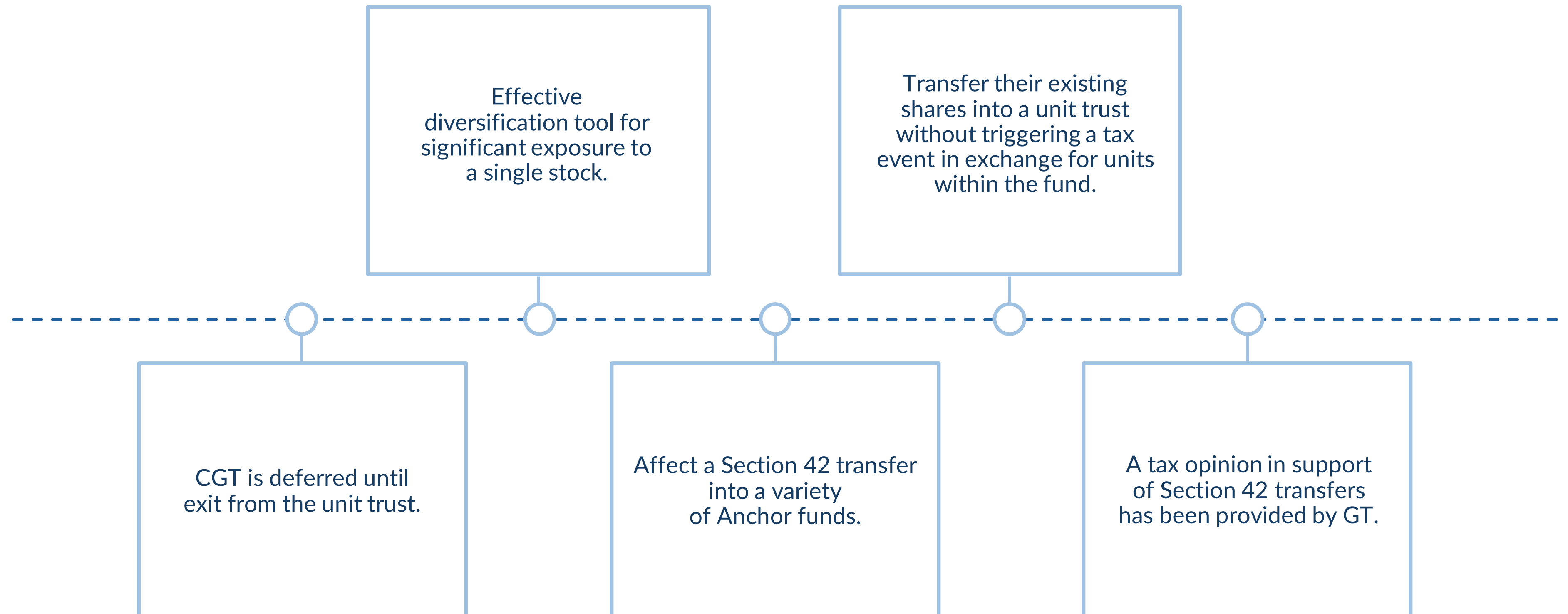
## Reference portfolio

- Domestic listed equities
- Domestic collective investment schemes
- Structured products
- Alternative investments

## Benefits

- Capital account
- No DWT
- Rollup until exit – compound on full value
- Ability to swap back out into listed equity

# SECTION 42 TRANSFER



# THE SEC 42 PROCESS – SECTION 12J USE CASE

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## S12J INVESTMENT CGT PREGNANT

Utilize Section 42 rollover relief to transfer existing investment into the hedge fund.  
\*cash investments can also be transferred into the fund.

Compounding on the total value of the investment, without the frictional cost of CGT.

Base cost carried.

### Qualified Investor Hedge Fund (QIHF)

- Offshore and local equity funds
- Fixed income funds

- Local and offshore segregated share portfolios
- Structured products
- **Alternative investments**

# QUALIFIED INVESTOR HEDGE FUND

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Traditional hedge fund regulations have changed, and hedge funds are now considered collective investment schemes (CIS).

They are now approved and regulated by the Financial Services Board (FSB) in the same manner as unit trusts.

A CIS offers investors an efficient tax solution during the life of the investment, as tax becomes payable only on exit from the fund.

Based on the size of the investment, we can apply for a bespoke fund to be managed exclusively on behalf of a client.

The investment mandate is agreed upon upfront in collaboration with the client and can be fully flexible. It also allows for global diversification across asset classes.

Hedge funds offer investors access to the complete global investment toolset, including:

Direct investments

Options and derivatives structures

Alternative funds

Private equity and other unlisted equity

Gearing

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The actual investment performance will differ based on the initial fees applicable, the actual investment date and the date of reinvestment of income and dividend withholding tax. Dealing prices are calculated on a net asset value, and auditor's fees, bank charges and trustee fees are levied against the portfolios. Income distributions are included in performance calculations prior to deduction of applicable taxes. Performance numbers and graphs are sourced from Bloomberg and Anchor. Investment performance is for illustrative purposes only. Risk profile of the fund ranges from moderate risk to high risk, with a moderate risk potentially associated with moderate rewards and a high risk with potentially higher rewards. Foreign securities may be included in the portfolio from time to time and as such, may result in the following: potential constraints on liquidity and the repatriation of funds; macroeconomic risks; political risks; foreign exchange risks; tax risks; settlement risks and potential limitations on the availability of market information. Certain investments, including futures, options, equity swaps, and other derivatives, may give rise to substantial risk and might not be suitable for all investors.

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NAVIGATING  
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NAVIGATE TAX-SMART INVESTMENT STRATEGIES

WEBINAR

# TAX STRUCTURING

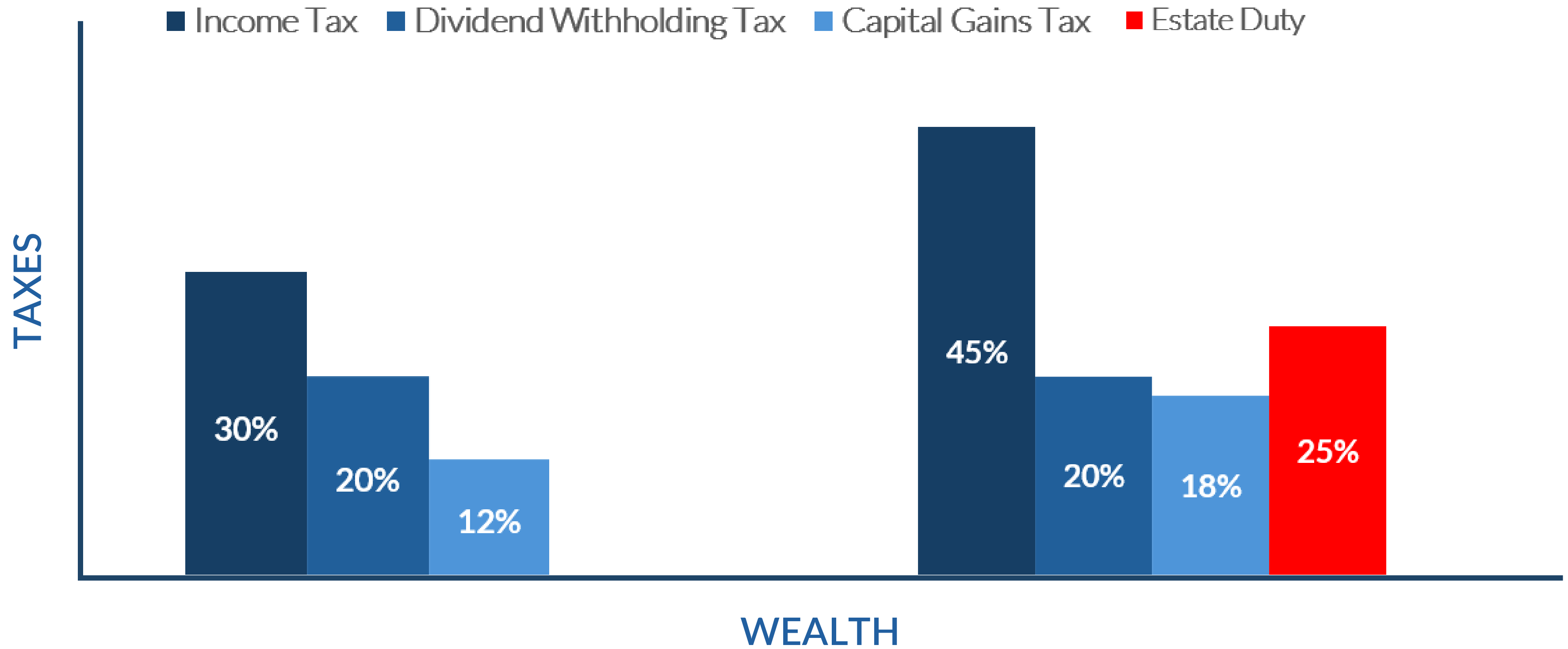
BY ANDREW LAWSON, CFA

MANAGING DIRECTOR - ROBERT COWEN INVESTMENTS

# WHEN LAST DID YOU CONSIDER ESTATE DUTY?



# TAX IMPACT ON WEALTH

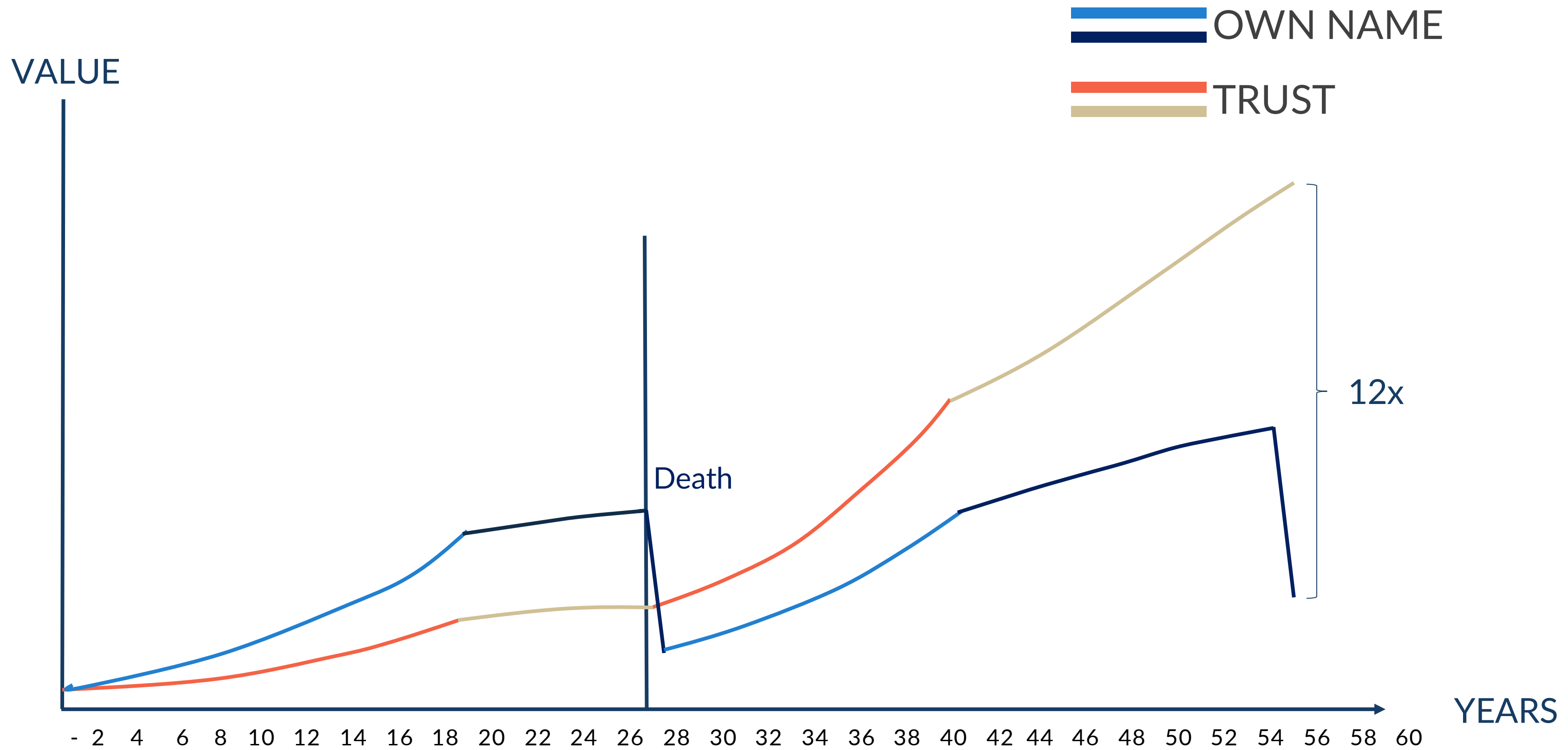




# STRUCTURES EXPLORED



# PRACTICAL EXAMPLE



# NAVIGATING THE COMPLEXITY FOR YOU!





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